



Adopted Budget 2017

Table of Contents

Fund Listings 1-3

Debt Service Schedule 4-6

General Fund Revenue Explanation 7

General Fund Expense Explanation..... 8-9

General Fund Revenue Summary 10

Departments/Funds

 General Fund:

 Legislative 11

 Tax Office 12

 Legal 13

 Administration 14-16

 Finance 17-19

 I.T..... 20

 Public Safety 21-23

 Fire 24

 Planning and Zoning 25

 Codes..... 26-27

 Fire Marshal 28

 Emergency Management..... 29

 Ambulance 30

 Building and Grounds 31

 Public Works..... 32-34

 Street Cleaning 35

 Winter Maintenance 36

 Traffic Control 37-38

 Roads and Bridges 39

 Highway 40-41

 Recycling 42-43

Township of Newtown

Parks and Recreation..... 44

Parks Participation 45

EAC..... 46

Library..... 47

Historical..... 48

Insurance 49

Pension..... 50

Debt..... 51

General Fund Summary 52

Capital Fund..... 53

Street Light Fund 54-55

Hydrant Fund 56-57

Open Space Fund 58

Liquid Fuels Fund..... 59-60

Storm Water Management Fund..... 61

Fund Narratives

Governmental Funds:

General Fund (01)

- ❖ The General Fund accounts for revenues and expenditures for general governmental services. This is a primary fund used by Newtown Township. This fund uses modified accrual accounting.

Street Light Fund (02)

- ❖ The Street Light Fund is used to track revenues and expenditures related to operating and maintaining Newtown Townships street lights. This fund uses modified accrual accounting.

EAC (04)

- ❖ The EAC Fund was created to account for revenues and expenditures used by the Environmental Advisory Council. This fund is largely used for protection of natural resources and creating community awareness. This fund uses modified accrual accounting.

War on Drugs (05)

- ❖ The War on Drugs Fund accounts for money awarded to Newtown Township that was seized from drug convictions. This money is used by the Newtown Police Department to continue the fight against drugs. This fund uses modified accrual accounting.

Police Donations (07)

- ❖ The Police Donation Fund is used to track donations given to the Newtown Township Police Department. These funds can only be used by the Police Department to fund police equipment and operations. This fund uses modified accrual accounting.

Open Space (09)

- ❖ The Open Space Fund accounts for revenue and expenditures associated with Township Parks and other open spaces. This money is used for overall improvements and maintenance of these grounds. This fund uses modified accrual accounting.

Hydrant Fund (08)

- ❖ The Hydrant Fund was created to manage money related to the revenues and expenditures of hydrants found throughout Newtown Township. This fund uses modified accrual accounting.

Loan Proceeds (15)

- ❖ The Loan Proceeds Fund tracks the bond dollars received as well as the bond dollars spent. This fund uses modified accrual.

Bond (16)

- ❖ The Bond Fund tracks the bond dollars received as well as the bond dollars spent. This fund uses modified accrual.

Board of Supervisors/Medicare (21)

- ❖ The Board of Supervisors is used to receive directly deposited payments for ambulance services provided by Newtown Township. In turn, this money is transferred to the General Fund to pay expenses. This fund uses modified accrual accounting.
 - * This fund will be closed as soon as the outstanding ambulance billing is collected since the ambulance services are now outsourced.

Capital Reserve (30)

- ❖ The Capital Reserve Fund is used to follow money used for capital projects within the Township. This fund uses modified accrual accounting.

Storm water Management (40)

- ❖ The Storm Water Management Fund was created manage money devoted to ensuring proper long term functioning and maintenance of storm water management systems. This fund uses modified accrual accounting.

Special Revenue Funds:

Liquid Fuels (80)

- ❖ The Liquid Fuels Fund is funded by the State and can only be used for certain reasons (highways, roads, bridges, etc.) This fund uses modified accrual accounting.

Fiduciary Funds:

Escrow (81)

- ❖ The Escrow Fund is used to track money that has been deposited by developers/citizens to cover costs related to their specific construction project. This fund uses modified accrual accounting.

Pension – Uniform (95)

- ❖ The Pension – Uniform fund is the account that former employees receive their retirement money.

Pension – Non Uniform (96)

- ❖ The Pension – Non Uniform fund is the account that former employees receive their retirement money.

Township of Newtown

DEBT SERVICE

Issue: 2016 General Obligation Bonds

Date: August 8, 2016

Principal Amount: \$9,565,000

Interest Rate: See Coupon Rate Below

Debt Service Source: General Fund

Purpose: Funding the renovations to the Newtown Township municipal building and construction of new the Public Works building.

General Obligation Bonds, Series of 2016				
Date	Principal	Coupon	Interest	Annual
2016	-	-	85,248.44	85,248.44
2017	165,000.00	2.000%	260,080.00	425,080.00
2018	170,000.00	2.000%	256,780.00	426,780.00
2019	170,000.00	3.000%	253,380.00	423,380.00
2020	175,000.00	3.000%	248,280.00	423,280.00
2021	180,000.00	1.750%	243,030.00	423,030.00
2022	185,000.00	2.000%	239,880.00	424,880.00
2023	190,000.00	2.000%	236,180.00	426,180.00
2024	195,000.00	2.000%	232,380.00	427,380.00
2025	195,000.00	2.000%	228,480.00	423,480.00
2026	200,000.00	2.000%	224,580.00	424,580.00
2027	405,000.00	2.000%	220,580.00	625,580.00
2028	410,000.00	2.050%	212,480.00	622,480.00
2029	420,000.00	2.125%	204,075.00	624,075.00
2030	430,000.00*	3.000%	195,150.00	625,150.00
2031	475,000.00*	3.000%	182,250.00	657,250.00
2032	490,000.00	3.000%	168,000.00	658,000.00
2033	500,000.00*	3.000%	153,300.00	653,300.00
2034	520,000.00*	3.000%	138,300.00	658,300.00
2035	535,000.00	3.000%	122,700.00	657,700.00
2036	550,000.00*	3.000%	106,650.00	656,650.00
2037	565,000.00*	3.000%	90,150.00	655,150.00
2038	585,000.00	3.000%	73,200.00	658,200.00
2039	600,000.00*	3.000%	55,650.00	655,650.00
2040	620,000.00*	3.000%	37,650.00	657,650.00
2041	635,000.00	3.000%	19,050.00	654,050.00
Total	\$9,565,000.00		\$4,787,483.44	\$14,052,483.44

* Mandatory Redemption

Township of Newtown

DEBT SERVICE

Issue: 2016 General Obligation Note Series A

Date: June 24, 2016

Principal Amount: \$1,527,000.00

Interest Rate: See Maximum Interest Rate Below

Debt Service Source: Liquid Fuels Funds

Purpose: To Fund the 2016 Road Program which incorporated several years' worth of road work at once. The larger program would receive more favorable bids based on the significantly increased quantity of work. It also immediately addressed a number of roads requiring considerable repair work at once, versus waiting several years until annual funds were available. Thirteen roads and four additional road segments were resurfaced while thirty-six storm water inlets were addressed.

General Obligation Note, 2016 Series A

Date	Principal	Maximum Interest Rate	Maximum Interest Payment	Maximum Annual Debt Service
2017	299,000.00	15%	209,962.50	508,962.50
2018	302,000.00	15%	184,200.00	486,200.00
2019	305,000.00	15%	138,900.00	433,900.00
2020	309,000.00	15%	93,150.00	402,150.00
2021	312,000.00	15%	46,800.00	358,800.00
Total	\$1,527,000.00		\$673,012.50	\$2,200,012.50

Township of Newtown

DEBT SERVICE

Issue: 2016 General Obligation Note Series B

Date: June 24, 2016

Principal Amount: \$2,223,000.00

Interest Rate: See Maximum Interest Rate Below

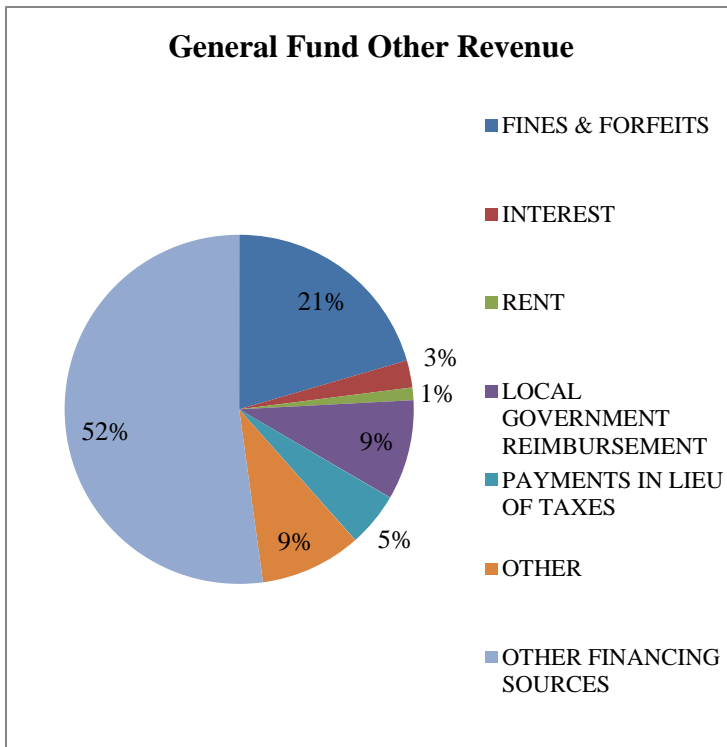
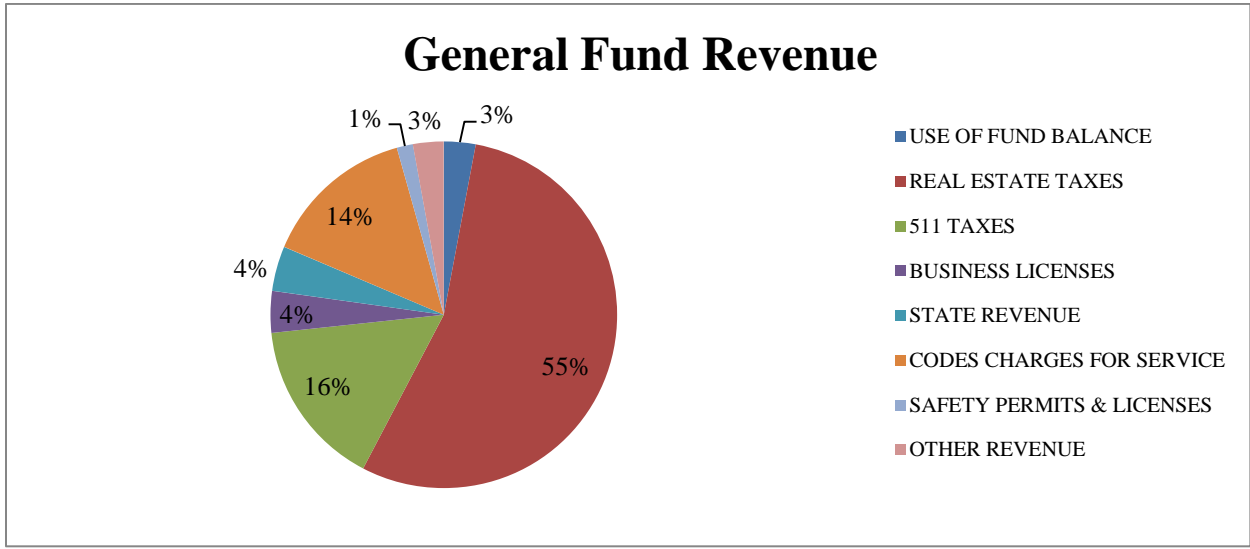
Debt Service Source: General Fund

Purpose: Take advantage of below average interest rates to refinance the 2010 General Obligation Bond Series A & B.

General Obligation Note, 2016 Series B				
Date	Principal	Maximum Interest Rate	Maximum Interest Payment	Maximum Annual Debt Service
2017	195,000.00	15%	305,662.50	500,662.50
2018	198,000.00	15%	304,200.00	502,200.00
2019	202,000.00	15%	274,500.00	476,500.00
2020	205,000.00	15%	244,200.00	449,200.00
2021	208,000.00	15%	213,450.00	421,450.00
2022	212,000.00	15%	182,250.00	394,250.00
2023	215,000.00	15%	150,450.00	365,450.00
2024	219,000.00	15%	118,200.00	337,200.00
2025	223,000.00	15%	85,350.00	308,350.00
2026	226,000.00	15%	51,900.00	277,900.00
2027	30,000.00	15%	18,000.00	48,000.00
2028	30,000.00	15%	13,500.00	43,500.00
2029	30,000.00	15%	9,000.00	39,000.00
2030	30,000.00	15%	4,500.00	34,500.00
Total	\$2,223,000.00		\$1,975,162.50	\$4,198,162.50

Revenues

General Fund (01):

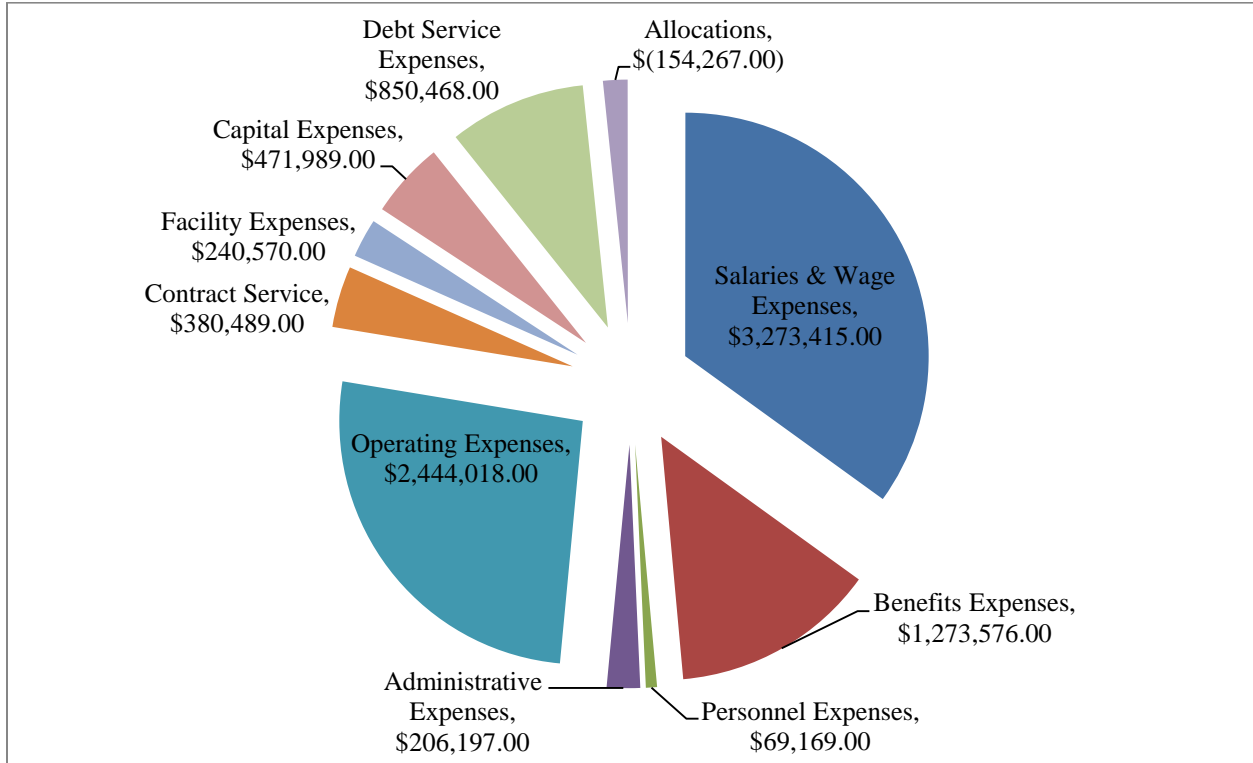


The General Funds primary source of revenue stems from taxes. Property taxes are projected to collect \$4,957,806 in 2017 which is approximately 55% of the General Fund Revenues. Another major source of revenue for the General Fund is 511 Taxes such as Real Estate Transfer Tax and LST. These 511 Taxes are projected to collect \$1,415,000 in 2017 which accounts for 16% of the anticipated revenue. Code charges for service make up 14% of the overall General Funds Revenue. Fees such as Building Permits, Electrical Permits and Soil Erosion Permits for construction

being done within Township limits are the staples for this category. These top three categories make up 85% or \$7,660,602 of the projected revenues for 2017. Other General Fund revenues such a Fines & Forfeits, Interest, Facility Rent, Local Government Reimbursement and Payments in Lieu of Taxes only make up \$258,655 or 3% of the General Fund Revenue.

Expenses

General Fund (01)

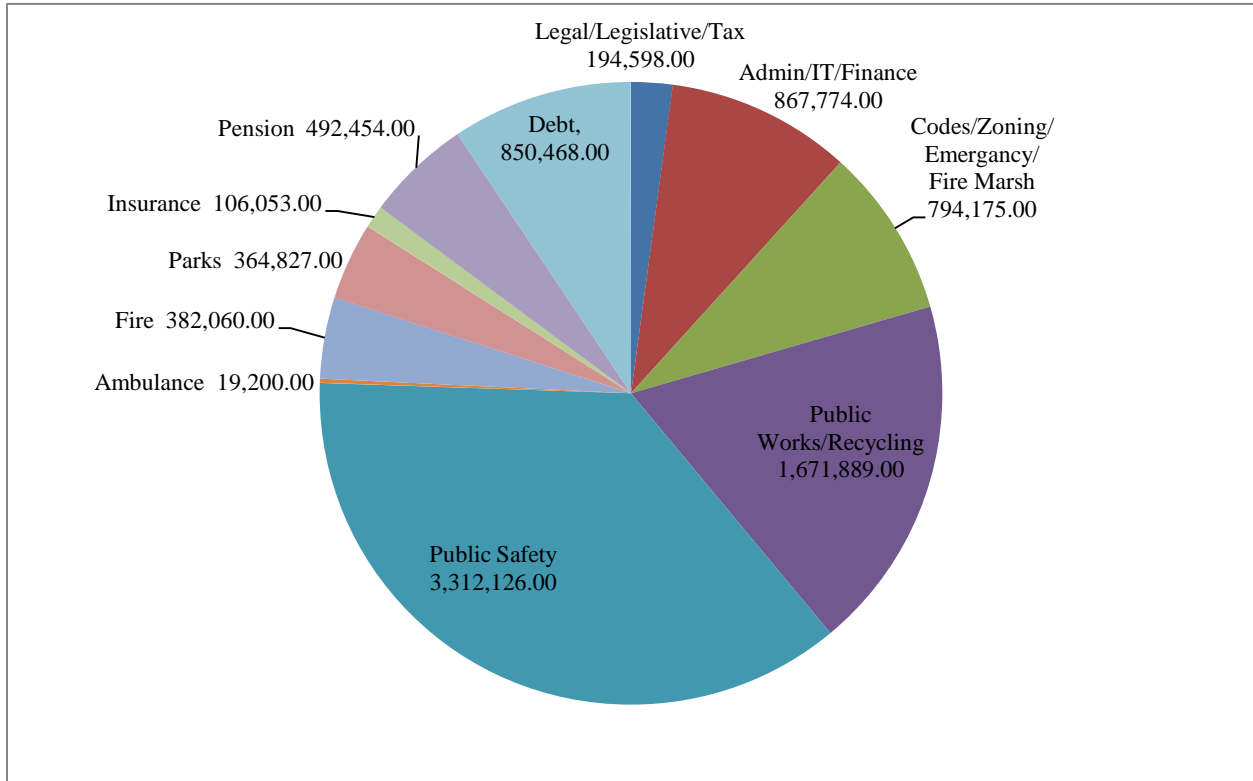


- ❖ The General Funds major expenses are Salary and Wage related. Salaries and Wages account for \$3,273,415 or 36% of the 2017 projected budget. The second biggest projected cost to the Township in 2017 is Operating Expenses. Operating Expense account for 27% or \$2,444,018. Expenses related to Benefits is the third major expense for the Township with \$1,273,576 or approximately 14% of the 2017 budget. Between these top three categories \$6,991,009 or 77% of the projected expenditures are accounted for.

Township of Newtown

Expenses

General Fund (01)



- ❖ The Public Safety Department accounts for \$3,312,126 of the 2017 projected expenditures, which is approximately 37%. The Public Works/Recycling Departments consists of \$1,671,889 or 18% of the overall proposed expenditures in 2017. Admin/IT/Finance makes up another 10% of the overall expenditures coming in at \$867,774 in projected spending. Debt also makes up another 9% of the overall proposed expenditures. Between these top four categories, \$6,702,257 of the projected \$9,055,624 expenditures in 2017 is accounted for.

Township of Newtown

Township of Newtown

Revenue **Fund: General Fund (01)**

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
General Fund									
Use of Fund Balance					267,488				
Real Estate Taxes	4,713,949	4,597,473	4,750,738	4,784,883	4,957,806	4,908,226	4,982,408	5,026,551	5,075,746
511 Taxes	1,583,398	1,360,000	1,465,063	1,554,256	1,415,000	1,425,000	1,435,000	1,445,000	1,450,000
Business Licenses	348,126	395,675	360,417	360,517	352,800	358,800	364,800	360,800	356,800
Fines and Forfeits	54,215	52,150	42,478	45,863	53,000	53,150	53,300	53,450	53,600
Interest	4,540	4,500	9,474	7,000	6,500	6,500	6,500	6,500	6,500
Rent	3,100	3,000	3,187	3,138	3,000	3,200	3,300	3,400	3,500
State Revenue	372,794	381,657	421,323	438,324	379,107	379,707	380,007	380,307	381,607
Local Government Reimbursements	5,411	23,955	6,000	23,955	23,955	23,955	23,955	23,955	23,955
Payments in Lieu of Taxes	13,934	13,000	13,488	13,489	13,000	13,489	13,489	13,489	13,489
Codes Charges For Service	2,016,494	1,376,200	1,500,721	1,584,729	1,288,000	1,198,300	1,109,000	1,061,450	1,017,400
Safety Permits and Licenses	465,960	134,948	189,518	195,985	137,700	140,200	144,850	146,550	148,301
Other	127,905	34,858	45,885	46,334	24,200	29,200	29,200	29,200	29,200
Contributions and Donations									
Sale of Assets	2		4,688	4,688					
Other Financing Sources		100,000		135,000	135,000	135,000	135,000	135,000	135,000
Refund of Prior Year	42,727		27,876	18,147					
Total Fund Revenue	9,752,555	8,477,416	8,840,856	9,216,308	9,056,556	8,674,727	8,680,809	8,685,652	8,695,098

* YTD accurate as of 12/5/16

Township of Newtown

Township of Newtown

Department: Legislative **Fund: General Fund (01)**

The Legislative Department consists of five elected Township Supervisors and three elected auditors. This Department is responsible for speaking on behalf of the residents of the Township.

Personnel Summary: Legislative

Employees	2015	2016	2017
Full Time	5	5	5
Part Time	3	3	3
Total	8	8	8

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Legislative									
Salaries & Wage Expenses	17,878	17,494	13,119	17,494	17,494	17,494	17,494	17,494	17,494
Benefits Expenses	34,672								
Personnel Expenses	4,393	5,700	4,692	4,728	6,750	8,000	8,000	8,000	8,000
Administrative Expenses	17,054	13,500	12,350	14,300	13,500	13,000	13,500	13,500	13,500
Operating Expenses	18,860								
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures	92,857	36,964	30,161	36,522	37,744	38,494	38,994	38,994	38,994

Township of Newtown

Township of Newtown

Department: Tax Office **Fund: General Fund (01)**

The Tax Office consists of one elected tax collector, as well a seasonal part time aid. This department is responsible for receiving and processing tax payments to the Township.

Personnel Summary: Tax Office

Employees	2015	2016	2017
Full Time	1	1	1
Part Time	1	1	1
Total	2	2	2

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Tax Office									
Salaries & Wage Expenses	17,075	17,148	15,046	16,948	17,148	17,148	17,148	17,148	17,148
Benefits Expenses									
Personnel Expenses									
Administrative Expenses	3,579	4,859	3,957	4,100	4,800	4,800	4,800	4,800	4,800
Operating Expenses	3,500	3,687	2,827	2,827	3,300	3,300	3,300	3,300	3,300
Contract Service	9,080	10,500	7,721	10,575	10,500	10,500	10,500	10,500	10,500
Facility Expenses		1,643		1,606	1,606	1,643	1,643	1,643	1,643
Capital Expenses									
Debt Service Expenses									
Total Expenditures	33,234	37,837	29,551	36,056	37,354	37,391	37,391	37,391	37,391

Township of Newtown

Township of Newtown

Department: Legal **Fund: General Fund (01)**

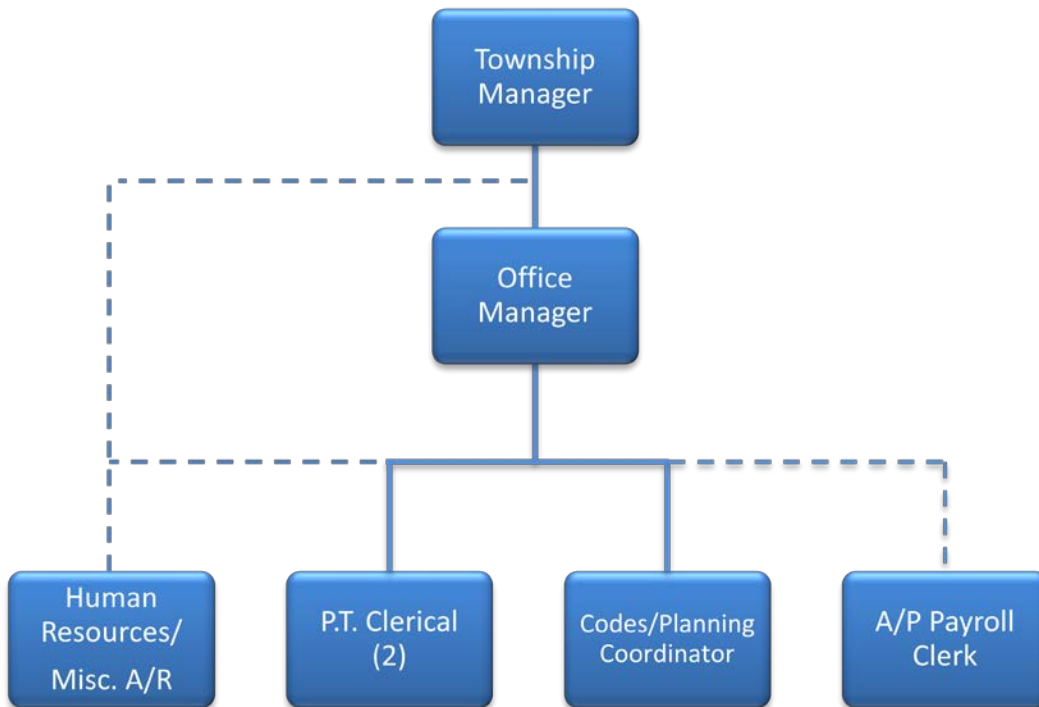
The Legal Department consists of the Township Solicitor. The solicitor is responsible for giving legal advice, as well as handling the Townships legal matters.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Legal									
Salaries & Wage Expenses									
Benefits Expenses									
Personnel Expenses									
Administrative Expenses	83,350	126,00	84,522	101,000	118,500	119,500	119,500	119,500	119,500
Operating Expenses	12	2,000		100	1,000	1,000	1,000	1,000	1,000
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures	83,362	128,000	84,522	101,100	119,500	120,500	120,500	120,500	120,500

Township of Newtown

Department: Administration **Fund: General Fund (01)**

The Administration Department operates under direction of the Board of Supervisors, and is responsible for maintaining efficiency in the Township. The Township Manager makes recommendations regarding policy and programs to the Board of Supervisors and in turn carries out their decisions.



Township of Newtown

Personnel Summary: Administration

Employees	2015	2016	2017
Full Time	6	6	3
Part Time	1	1	2
Total	7	7	5

* Employees From Administration reassigned to other departments in 2016.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Administration									
Salaries & Wage Expenses	334,702	266,979	214,208	266,979	275,280	283,522	292,011	300,755	309,761
Benefits Expenses	95,519	70,986	57,205	70,987	66,393	72,211	77,493	83,188	89,328
Personnel Expenses	1,723	8,500	4,484	6,000	8,500	8,500	8,500	8,500	8,500
Administrative Expenses	28,683	32,200	27,636	29,966	32,867	32,090	32,090	32,140	32,140
Operating Expenses	64,582	7,066	4,722	6,067	9,294	7,200	7,250	7,300	7,350
Contract Service	42,301								
Facility Expenses		32,260		32,260	31,538	29,960	26,964	26,964	2,964
Capital Expenses					12,290				
Debt Service Expenses									
Total Expenditures	567,510	417,991	308,255	412,259	436,162	433,483	444,308	458,847	474,044

Capital Summary: Administration

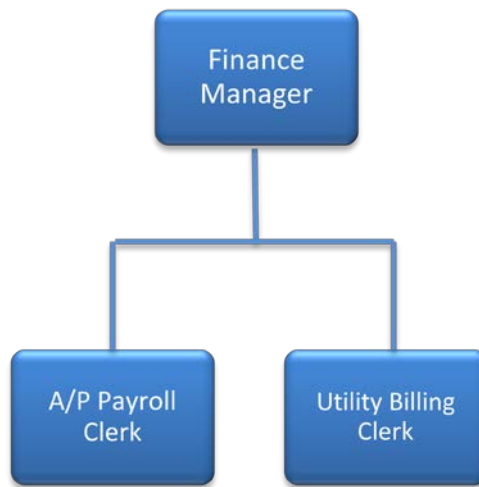
<u>Administration Projects</u>	<u>2017</u>
Wide Format Printer*	\$12,290
<u>TOTAL</u>	<u>\$12,290</u>

* Use of Committed Fund Balance

Township of Newtown

Department: Finance **Fund: General Fund (01)**

The Finance Departments purpose is to track all Township resources accurately and support the Township Manager and Board of Supervisors in planning and managing the Townships funds.



Township of Newtown

Personnel Summary: Finance

Employees	2015	2016	2017
Full Time	0	3	3
Part Time	0	0	0
Total	0	3	3

* Full Time Employees Moved from Administration in 2016.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Finance									
Salaries & Wage Expenses		142,870	109,373	136,870	168,972	155,502	160,170	164,977	169,928
Benefits Expenses		61,786	42,148	61,786	39,870	43,063	46,510	50,232	54,253
Personnel Expenses		1,577	1,184	1,185	3,265	3,275	3,275	3,285	3,285
Administrative Expenses									
Operating Expenses		500			250	250	250	250	250
Contract Service		34,000	41,874	42,940	35,000	35,000	35,000	35,000	35,000
Facility Expenses		3,660		3,660	3,578	3,660	3,660	3,660	3,660
Capital Expenses					76,909				
Debt Service Expenses									
Total Expenditures		244,393	194,579	246,441	327,844	240,750	248,865	257,404	266,376

* Prior to 2016 all Finance expenditure was located in Administration.

Township of Newtown

Capital Summary: Finance

<u>Finance Projects</u>	<u>2017</u>
Enterprise Software*	\$76,909
<u>TOTAL</u>	<u>\$76,909</u>

* Use of Committed Fund Balance

Township of Newtown

Township of Newtown

Department: I.T

Fund: General Fund (01)

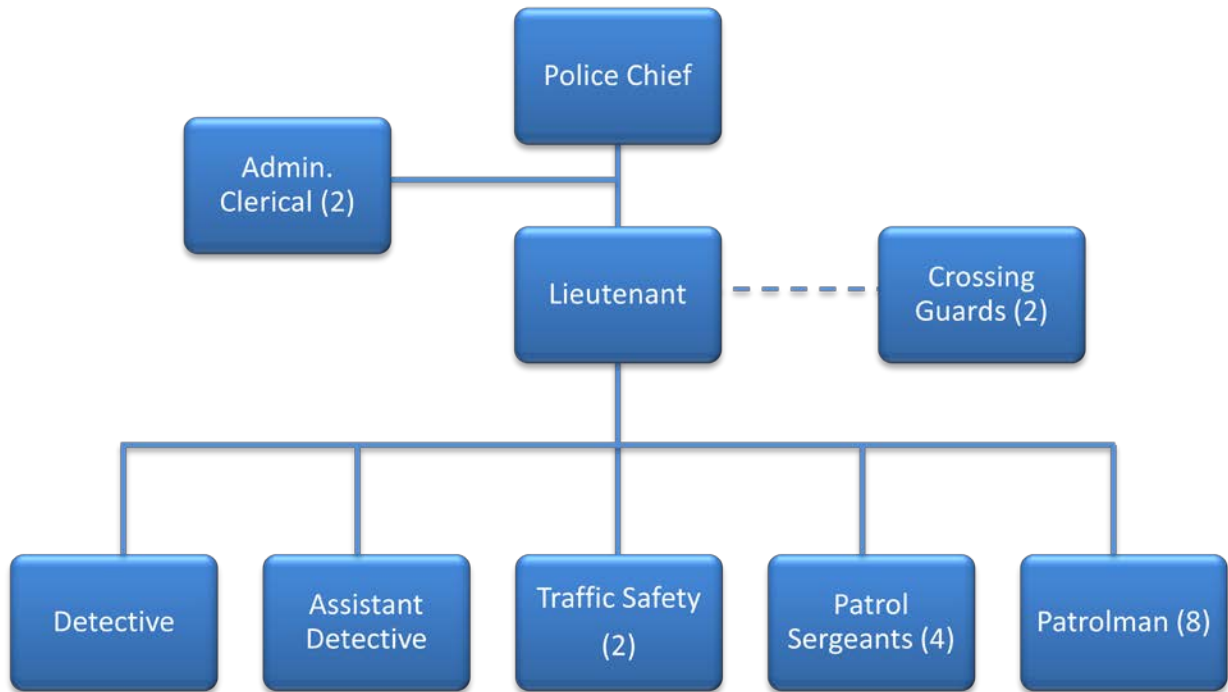
The IT Department is responsible for the maintenance and supervision of the Townships technology systems.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
I.T									
Salaries & Wage Expenses									
Benefits Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses		39,664	30,357	38,000	44,500	44,500	44,500	44,500	44,500
Contract Service		27,920	21,245	27,845	59,268	61,682	64,217	62,879	65,675
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures		67,584	51,602	65,845	103,768	106,182	108,717	107,379	110,175

* Prior to 2016 all I.T expenditures were located in Administration.

Township of Newtown
Department: Public Safety **Fund: General Fund (01)**

The Police Departments purpose is to maintain the safety of the citizens and property within the Townships limits.



Township of Newtown

Personnel Summary: Public Safety

Employees	2015	2016	2017
Full Time Uniform	17	17	18
Full Time Non Uniform	2	2	2
Crossing Guards	2	2	2
Total	21	21	22

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Public Safety									
Salaries & Wage Expenses	1,916,176	2,054,935	1,677,011	2,087,231	2,148,094	2,212,534	2,278,909	2,347,275	2,417,692
Benefits Expenses	729,290	847,155	775,434	858,345	884,091	947,821	1,022,049	1,102,216	1,188,797
Personnel Expenses	24,076	27,525	24,548	27,525	32,000	35,500	36,100	36,600	37,200
Administrative Expenses	19,181	25,930	21,647	25,930	29,430	31,630	32,330	33,180	33,980
Operating Expenses	118,947	133,419	77,317	108,455	120,761	110,675	114,975	117,775	120,645
Contract Service	1,900	2,100	1,125	2,000	2,100	2,200	2,300	2,400	2,500
Facility Expenses		20,610		20,611	20,150	20,754	21,377	22,019	22,680
Capital Expenses		81,000	81,000	81,000	75,500	83,500	86,000	88,600	91,250
Debt Service Expenses									
Total Expenditures	2,809,570	3,192,674	2,658,082	3,211,097	3,312,126	3,444,614	3,594,040	3,750,065	3,914,744

Capital Summary: Public Safety

<u>Public Safety Projects</u>	<u>2017</u>
Vehicle Replacement Program	\$75,500
<u>TOTAL</u>	<u>\$75,509</u>

Township of Newtown

Township of Newtown

Department: Fire

Fund: General Fund (01)

The budget category Fire Department was created to track the Townships contribution to the Newtown Square Volunteer Fire Department, as well as track other related expenses.

Personnel Summary: Fire

* Newtown Square Fire Department is independently staffed.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Fire									
Salaries & Wage Expenses									
Benefits Expenses	20,582	20,216	20,216	20,216	20,663	20,216	20,216	20,216	20,216
Personnel Expenses									
Administrative Expenses									
Operating Expenses	404,180	355,047	356,348	359,465	361,397	361,082	361,563	362,058	362,568
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures	424,762	375,263	376,564	379,681	382,060	381,298	381,779	382,274	382,781

Township of Newtown

Township of Newtown

Department: Planning and Zoning

Fund: General Fund (01)

The Planning and Zoning Department strategizes planned growth within the Township and considers the adapted reuse of buildings and properties.

Personnel Summary: Planning and Zoning

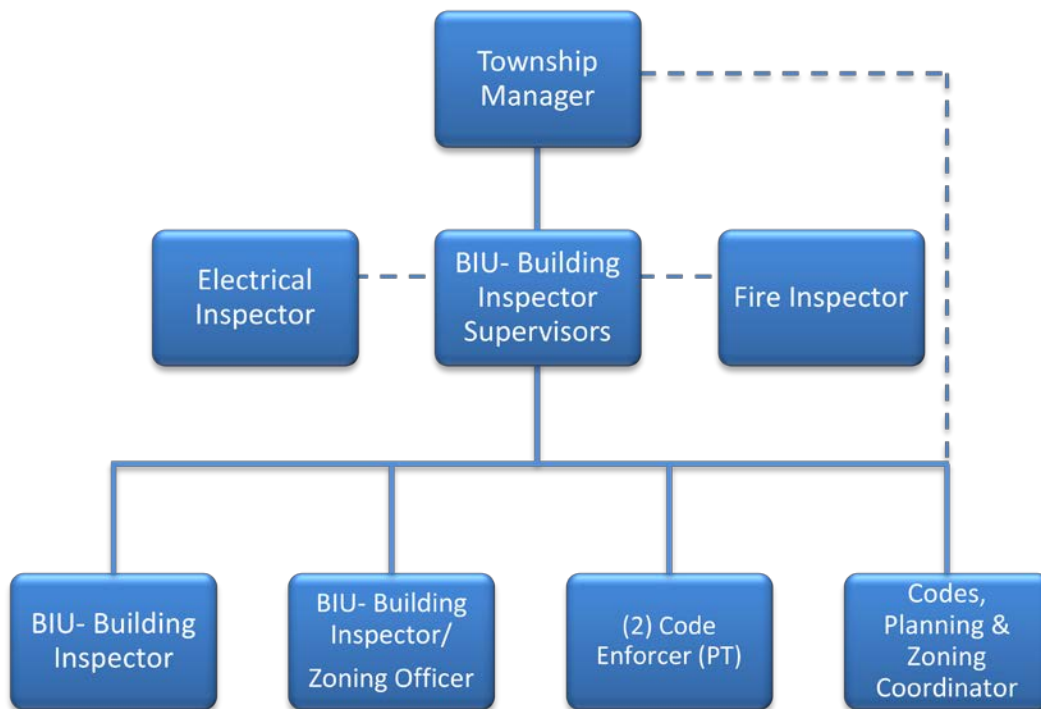
* All Planning and Zoning Matters are handled by the Codes Department and Administrative Staff.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Planning and Zoning									
Salaries & Wage Expenses	3,237								
Benefits Expenses									
Personnel Expenses									
Administrative Expenses	1,970	4,500	1,800	2,500	2,500	4,500	4,500	4,500	4,500
Operating Expenses	116,828	193,000	68,010	173,000	131,500	186,500	191,500	191,500	196,000
Contract Service	13,650	25,000	4,410	15,000	15,000	15,000	15,000	15,000	15,000
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures	135,685	222,500	74,220	190,500	149,000	206,000	211,000	211,000	215,500

Township of Newtown

Department: Codes **Fund: General Fund (01)**

The Codes Enforcement Department ensures that all structures built and maintained in the Township are safe for its residents.



Township of Newtown

Personnel Summary: Codes

Employees	2015	2016	2017
Full Time	0	1	1
Part Time	2	2	3
Contracted	4	4	4
Total	6	7	8

* Full Time Employees Moved from Administration in 2016.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Codes									
Salaries & Wage Expenses		56,696	50,893	54,696	88,046	90,688	93,411	96,215	99,104
Benefits Expenses		31,203	29,277	31,626	27,576	30,380	32,813	35,440	38,277
Personnel Expenses	125	4,200	549	941	5,500	6,000	6,000	6,000	6,000
Administrative Expenses	987	2,500	220	800	1,000	1,001	1,002	1,003	1,004
Operating Expenses	639,297	453,320	299,203	500,288	433,144	433,142	433,141	433,140	433,139
Contract Service	11,363	23,000	7,262	11,300	13,500	13,500	13,500	13,500	13,500
Facility Expenses		34,202		34,202	33,437	31,765	30,177	30,094	28,589
Capital Expenses									
Debt Service Expenses									
Total Expenditures	651,772	605,121	387,404	633,853	602,203	606,476	610,044	615,392	619,613

Township of Newtown

Township of Newtown

Department: Fire Marshal **Fund: General Fund (01)**

The budget category Fire Marshal was created to track expenditures associated with fire inspections.

Personnel Summary: Fire Marshal

Employees	2016	2017	2018
Full Time	0	0	0
Part Time	1	1	1
Total	1	1	1

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Fire Marshal									
Salaries & Wage Expenses	44,776	49,500	30,488	37,500	37,678	37,678	37,678	37,678	37,678
Benefits Expenses	121								
Personnel Expenses					2,500				
Administrative Expenses									
Operating Expenses	2,219	2,279	1,066	1,272	1,294	1,100	1,100	1,100	1,100
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures	47,116	51,779	31,554	38,772	41,472	38,778	38,778	38,778	38,778

Township of Newtown

Department: Emergency Management **Fund: General Fund (01)**

The budget category Emergency Management provides direction during extreme weather/emergency conditions.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Emergency Management									
Salaries & Wage Expenses									
Benefits Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses		1,500		1,500	1,500	1,500	1,500	1,500	1,500
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures		1,500		1,500	1,500	1,500	1,500	1,500	1,500

Township of Newtown

Township of Newtown

Department: Ambulance **Fund: General Fund (01)**

The budget category Ambulance was formed to track expenditures related to the ambulance contract, as well as other operating expenses associated with ambulance service.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Ambulance									
Salaries & Wage Expenses									
Benefits Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses	34,033	8,800	6,808	9,400	7,900	6,562	5,729	5,901	6,079
Contract Service	382,083								
Facility Expenses	4,857	11,300	7,706	11,300	11,300	11,926	12,555	12,687	12,821
Capital Expenses									
Debt Service Expenses									
Total Expenditures	420,973	20,100	14,514	20,700	19,200	18,488	18,284	18,588	18,900

* Ambulance contract terminated in 2016

Township of Newtown

Township of Newtown

Department: Building and Grounds

Fund: General Fund (01)

The Building and Grounds Category expenses are for the utilities and maintenance of the Newtown Township Police Department, Municipal Building and Library as well as for Drexel Lodge Park and Saint Albans Circle. All Charges are allocated back to the proper departments using a weighted average based on square footage and hours of operation.

Personnel Summary: Building and Grounds

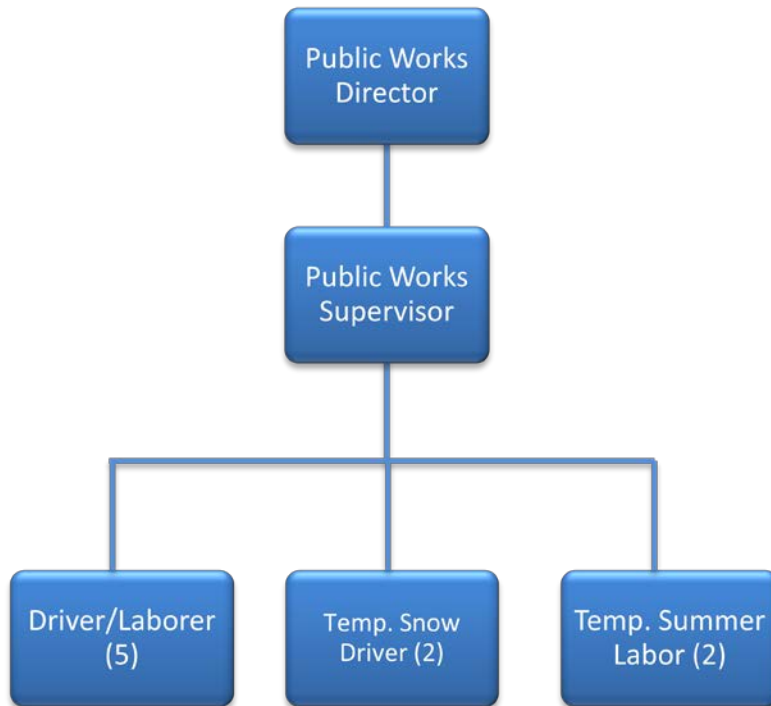
* All Planning and Zoning Matters are handled by the Public Works Staff.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Building and Grounds									
Salaries & Wage Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses	71,102	79,647	61,586	93,255	79,267	83,545	85,929	88,449	91,031
Contract Service									
Facility Expenses	65,205	78,150	35,294	70,500	75,000	76,200	78,409	80,267	82,855
Capital Expenses									
Debt Service Expenses									
Allocations		(157,797)		(163,755)	(154,267)	(159,745)	(164,338)	(168,716)	(173,886)
Total Expenditures	136,307		96,880						

Township of Newtown

Department: Public Works **Fund: General Fund (01)**

The Public Works Department maintains the Township Roads, Buildings, Parks and Infrastructure. They use a variety of vehicles, equipment and tools, and has a team of six employees, seasonal help as needed and is lead by a Director.



Township of Newtown

Personnel Summary: Public Works

Employees	2015	2016	2017
Full Time	7	7	7
Part Time	0	0	0
Seasonal	4	3	3
Total	11	10	10

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Public Works									
Salaries & Wage Expenses	404,002	463,855	415,392	465,140	480,703	495,701	509,758	524,237	539,150
Benefits Expenses	223,410	250,097	241,025	250,097	234,983	254,151	274,853	297,212	321,358
Personnel Expenses	8,278	10,800	7,279	10,454	10,654	10,683	10,712	10,742	10,774
Administrative Expenses	4,020	4,100			3,600	2,000	2,000	2,000	2,000
Operating Expenses	117,190	130,927	77,757	125,700	119,955	126,569	129,711	132,982	136,182
Contract Service									
Facility Expenses		13,586			13,283	15,000	15,000	15,000	15,000
Capital Expenses					85,000	146,151	75,000	90,000	
Debt Service Expenses									
Total Expenditures	756,900	873,365	741,543	851,391	948,178	1,050,255	1,017,034	1,072,173	1,024,464

Capital Summary: Public Works

<u>Public Works Projects</u>	<u>2017</u>
Ford F-550	\$85,000
<u>TOTAL</u>	<u>\$85,000</u>

Township of Newtown

Township of Newtown

Department: Street Cleaning **Fund: General Fund (01)**

The Street Cleaning operation is critical not only for road maintenance but also for the protection of the Townships storm water infrastructure and preservation of streams found throughout the Township.

Personnel Summary: Street Cleaning

* Street Cleaning Matters are handled by the Public Works Staff.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Street Cleaning									
Salaries & Wage Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses	9,026	4,000		2,000	4,000	4,200	4,400	4,600	4,800
Contract Service						1,000	1,000	1,000	1,000
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Allocations									
Total Expenditures	9,026	4,000		2,000	4,000	5,200	5,400	5,600	5,800

Township of Newtown

Township of Newtown

Department: Winter Maintenance

Fund: General Fund (01)

The Winter Maintenance operation is responsible for applying road salt and utilizing plows to keep the Township streets clear and safe during a winter weather event.

Personnel Summary: Winter Maintenance

* Winter Maintenance Matters are handled by the Public Works Staff.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Winter Maintenance									
Salaries & Wage Expenses	30,433	38,850	5,132	29,500	35,000	36,300	37,900	39,500	41,000
Personnel Expenses									
Administrative Expenses									
Operating Expenses	115,965	127,001	60,803	118,500	120,000	125,300	129,600	133,900	138,500
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Allocations									
Total Expenditures	146,398	165,851	69,935	148,000	155,000	161,600	167,500	173,400	179,500

Township of Newtown

Township of Newtown

Department: Traffic Control

Fund: General Fund (01)

The Traffic Control operation is responsible for maintaining all street signs, traffic signals and street lighting throughout the Township.

Personnel Summary: Traffic Control

* Traffic Control Matters are handled by the Public Works Staff.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Traffic Control									
Salaries & Wage Expenses									
Benefits Expenses									
Personnel Expenses									
Administrative Expenses	53,155	37,145	24,895	33,145	36,945	38,120	39,350	40,600	41,950
Operating Expenses	40,097	33,709	29,416	33,650	28,050	28,900	29,800	30,700	31,650
Contract Service									
Facility Expenses		31,500	1,706	14,000	29,000	29,000	32,000	32,000	17,000
Capital Expenses									
Debt Service Expenses									
Total Expenditures	93,252	102,354	56,015	80,795	93,955	96,020	101,105	103,300	90,600

Capital Summary: Traffic Control

<u>Traffic Control Projects</u>	<u>2017</u>
Sign Replacement Program	\$14,000
Performance Traffic Upgrades	\$15,000
<u>TOTAL</u>	<u>\$29,000</u>

Township of Newtown

Township of Newtown

Department: Road and Bridges

Fund: General Fund (01)

The budget category Road and Bridges indicate expenses for maintaining the Townships roads and bridges due to normal wear-and-tear.

Personnel Summary: Road and Bridges

* Road and Bridges matters are handled or coordinated by the Public Works Staff.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Roads and Bridges									
Salaries & Wage Expenses									
Benefits Expense									
Personnel Expenses									
Administrative Expenses	17,955	24,700	11,610	19,260	24,900	25,645	26,390	27,130	27,875
Operating Expenses									
Contract Service									
Facility Expenses									
Capital Expenses							118,100		
Debt Service Expenses									
Total Expenditures	17,955	24,700	11,640	20,700	34,900	25,645	144,490	27,130	27,875

Township of Newtown

Township of Newtown

Department: Highway **Fund: General Fund (01)**

The budget category Highway Department focuses on larger repaving projects, and is utilized in conjunction to the Townships annual Road Program.

Personnel Summary: Highway

* Highway Department matters are handled or coordinated by the Public Works Staff.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Highway									
Salaries & Wage Expenses									
Benefits Expense									
Personnel Expenses									
Administrative Expenses									
Operating Expenses	14,582	24,455	23,597	24,455	24,455	24,455	24,455	24,455	24,455
Contract Service									
Facility Expenses									
Capital Expenses		50,000	50,000	50,000	100,000	150,000	200,000	250,000	300,000
Debt Service Expenses									
Total Expenditures	14,582	74,455	73,597	74,455	124,455	174,455	224,455	274,455	324,455

Township of Newtown

Capital Summary: Highway

<u>Highway Projects</u>	<u>2017</u>
2017 Road Program	\$100,000
<u>TOTAL</u>	<u>\$100,000</u>

Township of Newtown

Township of Newtown

Department: Recycling

Fund: General Fund (01)

Public Works oversees the collection of recyclables throughout Newtown Township as well as the annual collection of leaves, keeping these materials out of the waste stream.

Personnel Summary: Recycling

* Recycling Matters are handled by the Public Works Staff.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Recycling									
Salaries & Wage Expenses	1,379	5,000		5,000	5,000	5,150	5,300	5,500	5,700
Benefit Expenses									
Personnel Expenses									
Administrative Expenses	24,928	55,500	6,012	56,500	56,000	58,000	60,000	62,000	64,000
Operating Expenses	134,391	160,882	124,135	160,882	167,071	171,463	189,000	191,000	193,000
Contract Service									
Facility Expenses									
Capital Expenses					93,290				
Debt Service Expenses									
Total Expenditures	160,698	221,382	130,147	222,382	321,361	234,300	254,300	258,500	262,700

Township of Newtown

Capital Summary: Recycling

<u>Recycling Projects</u>	<u>2017</u>
Leaf Machine/Wood Chipper	\$67,600
65 Gallon Recycling Containers*	\$25,690
<u>TOTAL</u>	<u>\$93,290</u>

* Use of Committed Fund Balance

Township of Newtown

Township of Newtown

Department: Parks and Recreation

Fund: General Fund (01)

The budget category Parks and Recreation is primarily in charge of keeping the maintenance for Newtown Townships parks.

Personnel Summary: Parks and Recreation

* Parks and Recreation operations are staffed by Public Works.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Parks and Recreation									
Salaries & Wage Expenses									
Benefit Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses		9,500	1,268	7,525	31,400	29,000	29,100	29,200	25,800
Contract Service	61,945	44,700	43,700	44,700	50,000	46,400	47,800	49,300	50,800
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures	61,945	54,200	44,968	52,225	81,400	75,400	76,900	78,500	76,600

Township of Newtown

Township of Newtown

Department: Parks Participation

Fund: General Fund (01)

The budget category Parks Participation is primarily in charge of keeping Newtown Townships parks maintenance.

Personnel Summary: Parks Participation

* Parks Participation operations are staffed by Public Works.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Parks Participation									
Salaries & Wage Expenses									
Benefit Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses	39,000	56,000	55,849	55,849	55,849	55,849	55,849	55,849	55,849
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures	39,000	56,000	55,849	55,849	55,849	55,849	55,849	55,849	55,849

Township of Newtown

Township of Newtown

Department: EAC

Fund: General Fund (01)

The budget category EAC is responsible for maintaining and enhancing the appearance of Newtown Township.

Personnel Summary: EAC

* EAC operations are performed by volunteer members of the Environmental Advisory Council.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
EAC									
Salaries & Wage Expenses									
Benefit Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses	999	3,050	2,419	3,999	6,900	7,100	7,100	7,100	7,100
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures	999	3,050	2,419	3,999	6,900	7,100	7,100	7,100	7,100

Township of Newtown

Township of Newtown

Department: Library **Fund: General Fund (01)**

The budget category Library tracks funds given to Newtown Township Library.

Personnel Summary: Library

* Newtown Township Library is indepently staffed.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Library									
Salaries & Wage Expenses									
Benefit Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses	215,300	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000
Contract Service									
Facility Expenses		51,838		51,838	50,678	51,838	51,838	51,838	51,838
Capital Expenses									
Debt Service Expenses									
Total Expenditures	215,300	216,838	165,000	216,838	215,678	216,838	216,838	216,838	216,838

Township of Newtown

Township of Newtown

Department: Historical **Fund: General Fund (01)**

The budget category Historical was created to track funds given to the Newtown Square Historical Society in maintaining the Paper Mill House.

Personnel Summary: Historical

* Newtown Township Historical Society is indepently staffed.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Historical									
Salaries & Wage Expenses									
Benefit Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses	5,000	5,000	2,779	5,000	5,000	5,000	5,000	5,000	5,000
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures	5,000	5,000	2,779	5,000	5,000	5,000	5,000	5,000	5,000

Township of Newtown

Township of Newtown

Department: Insurance **Fund: General Fund (01)**

The budget category Insurance was created to track the Townships expenditures related to a variety of different kinds of insurances.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Insurance									
Salaries & Wage Expenses									
Benefits Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses	87,950	91,758	90,810	93,073	106,053	114,538	123,705	133,605	144,298
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures	87,950	91,758	90,810	93,073	106,053	114,538	123,705	133,605	144,298

Township of Newtown

Township of Newtown

Department: Pension **Fund: General Fund (01)**

The budget category Pension was created to track the Townships payment of Minimum Municipal Obligation (MMO) towards their employees' pension plan.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Pension									
Salaries & Wage Expenses									
Benefits Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses	396,367	469,198	469,198	469,198	492,454	507,227	524,444	538,117	570,889
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures	396,367	469,198	469,198	469,198	492,454	507,227	524,444	538,117	570,889

Township of Newtown

Township of Newtown

Department: Debt **Fund: General Fund (01)**

The budget category Debt Service tracks the interest and principal payments made on the Townships debt.

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Debt									
Salaries & Wage Expenses									
Benefits Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses									
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses	562,994	739,603	463,706	545,663	850,468	806,085	757,472	705,089	655,505
Total Expenditures	562,994	739,603	463,706	545,663	850,468	806,085	757,472	705,089	655,505

Township of Newtown

Township of Newtown

General Fund **Fund: General Fund (01)**

Revenue and Expense Summary: General Fund

General Fund	2016 Budget	2016 Projections	2017
Total Fund Revenues	8,477,416	9,216,308	9,056,556
Total Fund Expenditures	8,532,628	8,226,113	9,055,624
	<u>(55,212)</u>	<u>990,195</u>	<u>932</u>

- * 2016 Total Revenues includes 5,658 in budget increases
- * 2016 Total Fund Expenditure includes 61,327 in budget increase

Township of Newtown

Township of Newtown

Capital Projects **Fund: Capital Fund (30)**

Capital Projects Fund was created to track money for major purchases/projects throughout Newtown Township.

Revenue Summary: Capital

* The Capital Fund is funded by the use of fund balance or other sources for specific projects/activities.

Expenditure Summary: Capital

Capital Items	Cost
Wide Format Scanner**	12,290
Enterprise Software**	76,909
(5040) 65 Gallon Recycling Containers*	25,690
Leaf Machine/Wood Chipper	67,600
2017 Ford F-550	85,000
Building Renovations***	7,000,000
Total	7,267,489

**Project using fund balance restricted from 2016 budget

*** Funded by GOB Series of 2016

Township of Newtown

Department: Street Light

Fund: Street Light (02)

The Street Light Fund was created to track revenues and expenditures related to Newtown Townships street lights.

Revenue Summary : Street Light

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Street Light									
USE OF FUND BALANCE									
REAL ESTATE TAXES	29,693	29,305	29,342	30,000	29,305	29,305	29,305	29,305	29,305
INTEREST									
CONTRIBUTIONS AND DONATIONS									
OTHER									
TRANSFER IN	15,445	15,445	15,445	15,445	15,445	15,445	15,445	15,445	15,445
REFUND PRIOR YEAR									
TOTAL REVENUE	45,168	44,750	44,787	45,445	44,750	44,750	44,750	44,750	44,750

Township of Newtown

Expense Summary: Street Light

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Street Light									
Salaries & Wage Expenses									
Benefit Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses	36,462	44,750	27,529	41,750	22,250	20,500	20,650	20,850	21,050
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses					22,500	22,500	22,500	22,500	22,500
Total Expenditures	36,462	44,750	27,529	41,750	44,750	43,000	43,150	43,350	43,550

Township of Newtown

Department: Hydrant **Fund: Hydrant (08)**

The Hydrant Fund was created to track money related to the revenues and expenditures of hydrants found throughout Newtown Township.

Revenue Summary : Hydrant

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Hydrant									
USE OF FUND BALANCE									
REAL ESTATE TAXES	103,645	100,899	110,040	110,145	110,320	111,305	111,798	112,783	113,275
INTEREST									
CONTRIBUTIONS AND DONATIONS									
OTHER									
TRANSFER IN									
REFUND PRIOR YEAR									
TOTAL REVENUE	103,645	100,899	110,040	110,145	110,320	111,305	111,798	112,783	113,275

Township of Newtown

Expense Summary: Hydrant

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Hydrant									
Salaries & Wage Expenses									
Benefit Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses	83,478	87,548	62,782	83,468	85,972	88,529	91,162	93,875	96,669
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures	83,478	87,548	62,782	83,468	85,972	88,529	91,162	93,875	96,669

Township of Newtown

Township of Newtown

Open Space **Fund: Open Space (09)**

The Open Space Fund accounts for revenue and expenditures associated with Township Parks and other open spaces, including improvements of these spaces.

Revenue Summary: Open Space

* The Open Space is funded by the use of fund balance or other sources for specific projects/activities.

Expenditure Summary: Open Space

Open Space	Cost
Improvement to Open Space	7,500
Newtown Meadow Preserve**	93,000
Windy Way Park – Greer	60,000
Walking Trails	40,000
Ash Tree Removal/Supplies	125,500
<hr/>	
Total	326,000

** Projects using fund balance restricted from 2016 budget

Township of Newtown

Township of Newtown

Department: Liquid Fuels

Fund: Liquid Fuels (80)

The Liquid Fuels Fund is funded by the State and can only be used for certain reasons (highways, roads, bridges, etc.). These funds are never mixed with other funds and require annual reporting to the State regarding their usage.

Personnel Summary: Liquid Fuels

* Liquid Fuels funded projects are coordinated by Administration and Public Works Employees.

Revenue Summary: Liquid Fuels

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Liquid Fuels									
USE OF FUND BALANCE		211,961							
INTEREST	131	100	1,735	2,100	2,100	2,100	2,100	2,200	2,200
RENT									
STATE REVENUE	317,767	360,804	370,218	374,939	374,939	380,000	380,000	385,000	385,000
LOCAL GOVERNMENT REIMBURSEMENT									
OTHER			2,706	2,706					
OTHER FINANCING SOURCES									
Total Revenues	317,898	572,865	374,659	379,745	377,0390	382,100	382,100	387,200	387,200

Township of Newtown

Expense Summary: Liquid Fuels

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Liquid Fuels									
Salaries & Wage Expenses									
Benefit Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses	34,822	572,865	6,518	9,698					
Contract Service									
Facility Expenses									
Capital Expenses									
Debt Service Expenses					311,720	314,720	317,720	321,720	324,720
Total Expenditures	34,822	572,865	6,518	9,698	311,720	314,720	317,720	321,720	324,720

Township of Newtown

Storm Water Management **Fund: Storm Water Management (40)**

The Storm Water Management Fund was created to manage money devoted to ensuring proper long term functioning and maintenance of storm water management systems.

Revenue Summary: Storm water Management

* The Storm Water Management Fund is funded by deposits made by citizens/developers for long term storm water facility observations and the use of fund balance.

Expense Summary: Storm Water Management

	2015 Actual	2016 Budget	YTD 2016	2016 Projections	2017	2018	2019	2020	2021
Storm Water Management									
Salaries & Wage Expenses									
Benefits Expenses									
Personnel Expenses									
Administrative Expenses									
Operating Expenses	8,738	21,000	14,747	21,000	14,000	15,000	15,000	17,000	17,000
Contract Services					10,000	10,000	10,000	10,000	10,000
Facility Expenses									
Capital Expenses									
Debt Service Expenses									
Total Expenditures	8,738	21,000	14,747	21,000	24,000	25,000	25,000	27,000	27,000